

June 4, 2014

To the Board of Directors and
Ms. Cynthia J. Smith, MSW, LCSW
Juvenile Assessment Center and Community Health
Outreach, Intervention & Clinical Engagement Services

We have audited the consolidated financial statements of the Juvenile Assessment Center (JAC) and Community Health Outreach, Intervention & Clinical Engagement Services (CHOICES) (collectively, the "Organization") as of and for the year ended December 31, 2013 and have issued our report thereon dated June 4, 2014. Professional standards require that we provide you with the following information related to our audit which is divided into the following sections:

Section I - Internal Control Related Matters Identified in an Audit

Section II - Required Communications with Those Charged with Governance

Section I includes any deficiencies we observed in the Organization's accounting principles or internal control that we believe are significant. Current auditing standards require us to formally communicate annually matters we note about the Organization's accounting policies and internal control.

Section II includes information that current auditing standards require independent auditors to communicate to those individuals charged with governance. We will report this information annually to the board of directors of the Organization.

We would like to take this opportunity to thank the Organization's staff for the cooperation and courtesy extended to us during our audit. Their assistance and professionalism are invaluable.

This report is intended solely for the use of the board of directors and management of the Organization and is not intended to be and should not be used by anyone other than these specified parties.

We welcome any questions you may have regarding the following communications and we would be willing to discuss any of these or other questions that you might have at your convenience.

Very truly yours,

Plante & Moran, PLLC



Robert J. Dery

Section I - Internal Control Related Matters Identified in an Audit

In planning and performing our audit of the consolidated financial statements of the Organization as of and for the year ended December 31, 2013, in accordance with auditing standards generally accepted in the United States of America, we considered the Organization's internal control over financial reporting (internal control) as a basis for designing audit procedures that are appropriate in the circumstances for the purpose of expressing our opinion on the consolidated financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Organization's internal control. Accordingly, we do not express an opinion on the effectiveness of the Organization's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and was not designed to identify all deficiencies in internal control that might be significant deficiencies or material weaknesses and therefore, material weaknesses or significant deficiencies may exist that were not identified. However, as discussed below, we identified certain deficiencies in internal control that we consider to be material weaknesses and other deficiencies that we consider to be significant deficiencies.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis.

A material weakness is a deficiency, or a combination of deficiencies, in internal control such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected, on a timely basis.

We consider the following deficiencies in the Organization's internal control to be material weaknesses:

- During our audit testing, it has been noted that journal entries are not consistently being reviewed. Without a review of journal entries, the financial records may be misstated. We recommend that an individual, other than the preparer, review journal entries and/or other detailed financial data on a timely basis to ensure they are proper and appropriately supported. Journal entries should be reviewed monthly by someone other than the preparer in order to ensure accurate financial records.
- We noted the July bank reconciliation was not prepared until October which led to an untimely review. This weakens the mitigating control of bank reconciliation review. We noted the review of bank reconciliations is being performed with original bank statements obtained by the preparer of the individual reconciling bank activity. We recommend bank reconciliations be performed timely and reviewed with information obtained independently. The reviewer of the bank reconciliations can receive the statements directly or be granted online access. The combination of the above cash control deficiencies and the lack of journal entry review creates an environment whereby cash errors can potentially occur without being detected for a period of time.
- During our audit testing, it has been noted that intercompany activity (specifically the management fee) was not recorded during the year, which has a material impact on the CHOICES financial statements. Necessary entries were posted during the audit to properly account for the management fee and to ensure intercompany balances reconciled. We recommend the Organization implement a month-end and/or year-end closing process to ensure intercompany balances and activity, including management fees, JAC, and CHOICES, are recorded and reported properly for financial statement presentation purposes. Also, we recommend this process be reviewed periodically by an individual separate from the process.

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A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance. We consider the following deficiencies in the Organization's internal control to be significant deficiencies:

- Invoices received subsequent to year end were not consistently reviewed for proper cutoff. During our audit testing, approximately \$46,000 of expenses were identified that related to 2013, but were recorded in 2014. We recommend the Organization review invoices and expenses after year end to ensure expenses and related liabilities are recorded into the proper period. Amounts paid after year end should be evaluated based on the date the expense was incurred and recorded appropriately. We also suggest that a review of proper cutoff be performed at year end by an individual separate from the process.
- The beginning of the year net assets for 2013 reported internally by the Organization, and on the trial balance provided for the audit, did not match the 2012 issued financial statements. This error was due to prior year audit adjustments (adjustments identified as part of the 2012 financial statement audit) not being recorded by management. This impacted the opening 2013 balances. We recommend that management compare the audited financial statements to the Organization's general ledger numbers at the end of the audit to ensure that all adjusting journal entries recorded during the audit process have been reflected in the Organization's general ledger.

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Section II - Required Communications with Those Charged with Governance

Our Responsibility Under U.S. Generally Accepted Auditing Standards

As stated in our engagement letter dated February 3, 2014, our responsibility, as described by professional standards, is to express an opinion about whether the consolidated financial statements prepared by management with your oversight are fairly presented, in all material respects, in conformity with U.S. generally accepted accounting principles. Our audit of the consolidated financial statements does not relieve you or management of your responsibilities. Our responsibility is to plan and perform the audit to obtain reasonable, but not absolute, assurance that the consolidated financial statements are free of material misstatement.

As part of our audit, we considered the internal control of the Organization. Such considerations were solely for the purpose of determining our audit procedures and not to provide any assurance concerning such internal control.

We are responsible for communicating significant matters related to the audit that are, in our professional judgment, relevant to your responsibilities in overseeing the financial reporting process. However, we are not required to design procedures specifically to identify such matters.

Planned Scope and Timing of the Audit

We performed the audit according to the planned scope and timing previously communicated to you in our meeting about planning matters on February 3, 2014.

Significant Audit Findings

Qualitative Aspects of Accounting Practices

Management is responsible for the selection and use of appropriate accounting policies. In accordance with the terms of our engagement letter, we will advise management about the appropriateness of accounting policies and their application. The significant accounting policies used by the Organization are described in Note I to the consolidated financial statements.

No new accounting policies were adopted and the application of existing policies was not changed during 2013.

We noted no transactions entered into by the Organization during the year for which there is a lack of authoritative guidance or consensus.

We noted no significant transactions that have been recognized in the consolidated financial statements in a different period than when the transaction occurred.

Accounting estimates are an integral part of the consolidated financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the consolidated financial statements and because of the possibility that future events affecting them may differ significantly from those expected.

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The most sensitive estimate affecting the consolidated financial statements was the estimate related to incurred but not reported (IBNR) contracted services and related expenses. Management's estimate of the IBNR is based on a historical regression lag analysis to help identify in what period contracted services occurred. We evaluated the key factors and assumptions used to develop the IBNR in determining that it is reasonable in relation to the consolidated financial statements taken as a whole.

The disclosures in the consolidated financial statements are neutral, consistent, and clear.

Difficulties Encountered in Performing the Audit

We encountered no significant difficulties in dealing with management in performing and completing our audit.

Disagreements with Management

For the purpose of this letter, professional standards define a disagreement with management as a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the consolidated financial statements or the auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

Corrected and Uncorrected Misstatements

Professional standards require us to accumulate all known and likely misstatements identified during the audit, other than those that are trivial, and communicate them to the appropriate level of management.

The following material misstatement detected as a result of audit procedures was corrected by management. During our testing, we noted the December management fee for CHOICES was not booked. The effect of this adjustment on the CHOICES financial statements was material.

The attached schedule summarizes an uncorrected misstatement of the consolidated financial statements. Management has determined that its effect is immaterial to the consolidated financial statements taken as a whole.

Significant Findings or Issues

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, business conditions affecting the Organization, and business plans and strategies that may affect the risks of material misstatement with management each year prior to retention as the Organization's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition of our retention.

Management Representations

We have requested certain representations from management that are included in the management representation letter dated June 4, 2014.

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Management Consultations with Other Independent Accountants

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a “second opinion” on certain situations. If a consultation involves application of an accounting principle to the Organization’s consolidated financial statements or a determination of the type of auditor’s opinion that may be expressed on those statements, our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

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 Services**

Y/E: 12/31/2013

SUMMARY OF UNRECORDED POSSIBLE ADJUSTMENTS

The effect of misstatements and classification errors identified would be to increase (decrease) the reported amounts in the consolidated financial statement categories identified below:

Ref. #	Description of Misstatement	Current Assets	Long-term Assets	Current Liabilities	Long-term Liabilities	Net Assets	Revenue	Expenses	Income
FACTUAL MISSTATEMENTS:									
A1	None								
A2									
JUDGMENTAL ADJUSTMENTS:									
B1	JAC - Depreciation for fixed asset originally recorded in other assets		\$ (8,400)					\$ 8,400	\$ (8,400)
B2									
PROJECTED ADJUSTMENTS									
C1	None								
C2									
	Total	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -
		\$ -	\$ (8,400)	\$ -	\$ -	\$ -	\$ -	\$ 8,400	\$ (8,400)

PASSED DISCLOSURES

D1 None
 D2